

# Covered Calls Uncovered

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*Typical covered call strategies collect the equity and volatility risk premiums but also embed exposure to a naive equity reversal strategy that is uncompensated. This article presents a novel risk and performance attribution methodology that deconstructs the strategy into these three exposures. Historically, the equity exposure contributed most of the risk and return. The short volatility exposure realized a Sharpe ratio of nearly 1.0 but contributed only 10% of the risk. The equity reversal exposure contributed approximately 25% of the risk but provided little return in exchange. The authors propose a risk-managed covered call strategy that eliminates the uncompensated equity reversal exposure. This modified covered call strategy has a superior Sharpe ratio, reduced volatility, and reduced downside equity beta.*

Equity index covered calls are the most easily accessible source of the volatility risk premium for most investors.<sup>1</sup> The volatility risk premium, which is absent from most investors' portfolios, has had more than double the risk-adjusted returns (Sharpe ratio) of the equity risk premium, which is the dominant source of return for most investors. By providing the equity and volatility risk premiums, equity index covered calls' returns have been historically attractive, nearly matching the returns of their underlying indexes with significantly lower volatility.<sup>2</sup>

Options are a form of financial insurance, and the volatility risk premium is compensation paid by option buyers to the option sellers who underwrite this insurance. Bakshi and Kapadia (2003) analyzed delta-hedged option returns to show that equity index options include a volatility risk premium. Bollen and Whaley (2004) and Gârleanu, Pedersen, and Poteshman (2009) showed how option demand

by natural buyers can lead to a risk premium. Litterman (2011) suggested that long-term investors, such as pensions and endowments, should be natural providers of financial insurance and sellers of options.

Yet, many investors remain skeptical of covered call strategies. Although deceptively simple—long equity and short a call option—covered calls are not well understood. Israelov and Nielsen (2014) identified and dispelled eight commonly circulated myths about covered calls. These myths sound plausible; otherwise, they would not have such longevity. But they can be a problem if they affect portfolio construction decisions. The securities overwritten and the strikes and maturities of the call options that are sold should be explicitly selected to achieve the portfolio's allocation to the equity and volatility risk premiums without taking unnecessary risk. Price targets, downside protection, and income generation are diversions.

One source of confusion on covered calls may be due to the opacity of the strategy's risk exposures. Our article's first contribution is a novel performance attribution methodology for portfolios holding options, such as the covered call strategy. We demonstrate how to decompose the portfolio return into three distinct risk exposures: passive equity, equity market timing, and short volatility.

Our performance attribution methodology provides investment managers with a tool to effectively and transparently communicate their strategy's performance to their investors and allows investors to properly place the covered call's risk exposures and returns in the context of their overall portfolios. Further, it provides a framework by which portfolio managers can evaluate the impact of strike, maturity, underlying security selection, risk management, and

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leverage on their strategy's risk and returns. Proper performance attribution facilitates improved portfolio construction.

For example, selling at-the-money options is expected to provide the highest exposure to short volatility. Covered call strategies that sell low-strike options have less equity exposure than those that sell high-strike options. The risk-adjusted performance of short volatility may be higher for low-strike options because of the implied volatility smile that is in part due to demand for portfolio protection. By attributing the covered call's performance to its underlying exposures, a portfolio may be explicitly constructed to achieve specific objectives.

Although we use our performance attribution to better understand covered call strategies, it may be more broadly applied to any portfolio that includes options. The returns of these portfolios may be attributed to their passive and time-varying equity exposures and to their volatility exposure. For example, protected strategies that are long an index and long a protective put option typically have significantly lower returns than their underlying index. Our performance attribution would indicate the long volatility's contribution to the strategy's performance degradation and how much less equity risk premium has been earned owing to the put option's average negative equity exposure. In a similar manner, Israelov and Klein (2015) applied our performance attribution to explain the risk and return characteristics of a more complex option portfolio—an equity index collar strategy that is long an index, short a call option, and long a protective put.

■ *Discussion of findings.* We demonstrate our proposed performance attribution by analyzing and comparing two covered call strategies. The first strategy mimics the CBOE S&P 500 BuyWrite Index (BXM), selling one-month at-the-money call options on option expiration dates. The second strategy mimics the CBOE S&P 500 2% OTM BuyWrite Index (BXY), selling one-month 2% out-of-the-money call options on option expiration dates. Our performance attribution shows that passive equity is the dominant exposure for both covered call strategies. Short volatility contributes less than 10% of the risk but, with a Sharpe ratio near 1.0, adds approximately 2% annualized return to the covered call strategies.

Option-savvy market participants, such as market makers, are well aware that options include market timing, an active equity exposure. In fact, they often use a delta-hedging program specifically designed to reduce the risk arising from this dynamic exposure. The covered call benchmark (CBOE S&P 500 BuyWrite Index) and most covered call funds,

however, do not hedge the time-varying equity exposure arising from option convexity. Further, the risk and return contribution of an unhedged short option position's dynamic equity exposure is by and large not reported by those who manage to those who invest in covered call strategies and is unaddressed in the covered call literature.

We use our performance attribution to document that market timing is responsible for about one-quarter of the at-the-money covered call's risk. The timing bet is smallest immediately after option expiration and largest just prior to option expiration. In fact, on the day before the call option expires, the equity timing position provides on average nearly the same risk as the passive equity exposure. We further show that covered call investors have not been compensated for bearing this risk. Because the embedded market timing is hedgeable by trading the underlying equity, covered call investors do not need to take that bet to earn the volatility risk premium. In other words, by shorting an option, covered calls include a market-timing exposure that bets on equity reversals whose risk is material, uncompensated, and unnecessary for earning the volatility risk premium.

Having identified the covered call's active equity exposure as an uncompensated contributor to risk, our final contribution is the analysis of a risk-managed covered call strategy that hedges away the identified dynamic equity exposure. On each day, the covered call's active equity exposure may be measured by computing the delta of the strategy's call option. The strategy trades an offsetting amount of the S&P 500 Index so that the covered call's equity exposure remains constant. This risk management exercise mimics the delta-hedging approach taken by volatility desks. In so doing, the risk-managed covered call achieves higher risk-adjusted returns than does the traditional covered call because it continues to collect the same amount of equity and volatility risk premiums but is no longer exposed to equity market-timing risk. The risk-managed strategy improved the covered call Sharpe ratio from 0.37 to 0.52 by reducing its annualized volatility from 11.4% to 9.2%.

The risk-managed covered call has an additional benefit beyond improving risk-adjusted returns. The strategy's goal, design, and execution are clear, and they transparently map to its performance. The strategy seeks to collect equity and volatility risk premiums and does so by being long equity and short volatility. We may explicitly construct a portfolio by choosing how much risk to allocate to the two desired exposures and subsequently measure their resulting contributions to the strategy's performance.

## Covered Call Performance Attribution

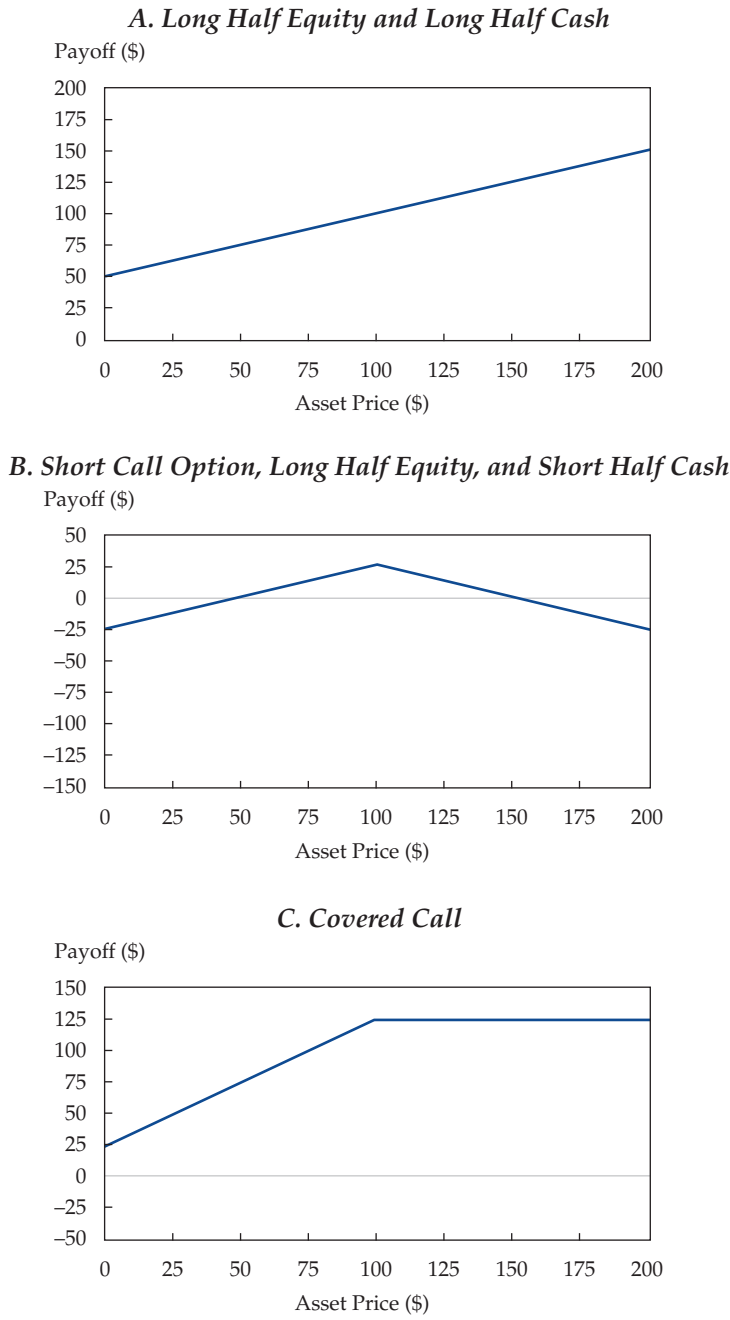
A covered call is a combination of a long position in a security and a short position in a call option on that security. The combined position caps the investor’s upside on the underlying security at the option’s strike price in exchange for the option premium.

Figure 1 graphically constructs an at-the-money covered call payoff diagram when the call option premium is \$25 and the current asset price

is \$100. We may take the long equity exposure and split it in half. Panel A depicts a portfolio that owns \$50 of equity and \$50 of cash. Panel B depicts a portfolio that is short an at-the-money call option, owns \$50 of equity, and is short \$50 cash to finance the equity position.

Figure 1 introduces the foundation for our performance attribution. By splitting the positions in such a manner, we can see two distinct components. The first component provides the long-term strategic long equity allocation. In our example, we

Figure 1. Covered Call Payoff Diagram



have a 50% passive equity allocation. The second component provides the long-term strategic short volatility allocation. The second component, however, provides the covered call with a third exposure: time-varying equity exposure that is zero on average. Although Panel B shows the payoff at expiration, the exposure's profile has a similar shape on all the days leading up to the option's expiration. It has a positive slope when the call option is out of the money, a negative slope when the call option is in the money, and approximately no exposure to the stock when the call option is at the money.

We may rearrange the covered call definition to define the three economically distinct components:

$$\begin{aligned} \text{Covered call} &= \text{Equity} - \text{Call} \\ &= (1 - \text{Initial call delta}) \text{Equity} \rightarrow \text{Passive equity} \\ &\quad - (\text{Call} - \text{Call delta} \times \text{Equity}) \rightarrow \text{Short volatility} \\ &\quad + (\text{Initial call delta} - \text{Call delta}) \text{Equity} \rightarrow \text{Dynamic equity.} \end{aligned}$$

The passive equity exposure provides the strategy with an equity risk premium and represents a long-term strategic allocation to equity markets. The dynamic equity exposure is effectively a market-timing strategy. It is close to zero on average and may be viewed as a tactical equity allocation around the long-term strategic passive exposure. Unless it correlates with (i.e., forecasts) future equity returns, it should not contribute to the strategy's average returns. Under efficient markets, the expected return of this market-timing component is zero.

Short volatility provides the strategy with a volatility risk premium. Arguably, it too may be split into passive (strategic) and active (tactical) components. Its exposure to realized volatility (gamma) fluctuates over time. Gamma is higher when the option is close to the money and close to its expiration. Short volatility's exposure to changes in implied volatility (vega) also fluctuates over time. Vega is higher when the option is close to the money and distant from its expiration. In fact, short volatility can be split across other related dimensions as well. The option's maturity represents a calendar bet, and the option's strike price represents a skew bet. Decomposing across all these dimensions may be tractable if there is a well-defined passive short volatility asset. Unfortunately, there is not, and we do not attempt to define one in this article. For this reason, and to maintain parsimony in our performance attribution, we do not further decompose short volatility across any of the previously identified dimensions.

An alternative performance attribution could regress covered call returns on the S&P 500 Index return and an S&P 500 variance swap return. The regression framework is commonly used to estimate return exposures to known factors. Rolling estimation of factor coefficients provides information on

exposure dynamics. We believe our attribution methodology is more appropriate for a covered call for the following reasons. First, we know the covered call's constituent assets, so we may use a model to estimate equity exposure at a point in time rather than statistically estimate an average exposure over a rolling period. Option convexity can lead to rapid changes in equity exposure, and the regression will not be able to fully capture these changes and thus will underestimate the equity exposure dynamics. Second, there is no well-defined pure passive short volatility return series. A variance swap is one method to obtain short volatility exposure. Delta hedging a short option is another method. Shorting CBOE Volatility Index futures is a third, and so on. The delta-hedged option has exposure to a variance swap but with basis risk. That basis risk would be an additional term that complicates the decomposition. Our performance attribution mechanically decomposes the covered call's return using a model into passive equity, the delta-hedged option variant of short volatility, and equity market timing.

To demonstrate our attribution methodology in practice, we decompose a simple overwriting strategy, which mimics the industry standard covered call benchmark—the CBOE S&P 500 BuyWrite Index—into these three components. This strategy owns the S&P 500 Index and sells an at-the-money call monthly index option on option expiration dates. Specifically, its excess return is computed as

$$r_{total,t} = \frac{spx_t + div_t - call_t}{spx_{t-1} - call_{t-1}} - 1 - r_{cash,t}$$

Mimicking the BXM, our overwriting strategy effectively induces a mild time-varying leverage effect, caused by the denominator being  $spx_{t-1} - call_{t-1}$  instead of  $spx_{t-1}$ . On the close of any given day, the strategy's leverage can, therefore, be modeled as  $spx_t / (spx_t - call_t) > 1$ , which in our sample was 1.02, on average, with a maximum value of 1.14.

The three returns in the decomposition are computed as follows:

$$r_{pe,t} = (\bar{\Delta}_p) \left( \frac{spx_t + div_t - spx_{t-1}}{spx_{t-1}} - r_{cash,t} \right);$$

$$r_{sv,t} = \frac{(call_{t-1} - call_t) + (\Delta_{c,t-1}) [spx_t + div_t - spx_{t-1} (1 + r_{cash,t})] + (call_{t-1}) (r_{cash,t})}{spx_{t-1} - call_{t-1}};$$

and

$$r_{ae,t} = (\Delta_{p,t-1} - \bar{\Delta}_p) \left( \frac{spx_t + div_t - spx_{t-1}}{spx_{t-1}} - r_{cash,t} \right),$$

where  $r_t$  is the excess return for the respective component;  $r_{cash,t}$  is US three-month LIBOR;  $spx_t$  is the S&P 500 Index;  $div_t$  represents the dividends payable to the S&P 500 (expressed in S&P 500 Index points);  $call_t$  is the call price;  $\Delta_{c,t}$  is the call option's percentage delta as reported by OptionMetrics;<sup>3</sup>  $\Delta_{p,t}$  is the portfolio's properly levered delta exposure, calculated as

$$\Delta_{p,t} = (1 - \Delta_{c,t}) \left( \frac{spx_t}{spx_t - call_t} \right);$$

and  $\bar{\Delta}_p$  is the full-sample average portfolio delta exposure over all dates on which the at-the-money call options were sold. On the call option's expiration date, the call option is settled at the S&P 500 Special Opening Quotation (SOQ), the intraday return is calculated as the expected portfolio delta after the new option sale<sup>4</sup> multiplied by the S&P 500 return from settlement to close, and a new short call option position is established at the day's closing price. Our short volatility return calculation is similar to that of Bakshi and Kapadia (2003), except we compute daily returns rather than returns through option expiration.

Whereas the previously mentioned returns are computed to reflect the specific definition of the CBOE BuyWrite indexes, the same approach may be generalized to any portfolio of options. The passive equity return can be computed as the time-series

average of the aggregated portfolio delta multiplied by the underlying equity index's return in excess of cash. The active equity return can be computed as the time-series demeaned aggregated portfolio delta multiplied by the underlying equity index's return in excess of cash. The volatility return can be computed as the return to a hypothetical daily delta-hedged portfolio holding the same options and quantities as the original portfolio and having the same net asset value.

**Table 1** and **Table 2** report the full-sample summary statistics and the correlation matrix of the decomposition, respectively, and cumulative returns are plotted in **Figure 2**. The passive equity exposure realized 8.5% annualized volatility, whereas short volatility realized a modest 2% annualized volatility. The two components had a correlation of 0.26 owing to the negative relationship between equity returns and changes in implied volatility. Equity timing was a significant source of risk, realizing more than half the volatility of the passive equity exposure and contributing almost four times the risk of short volatility.<sup>5</sup>

In our sample, the passive equity exposure had a Sharpe ratio of close to 0.4. Short volatility contributed about two-thirds of the return of long equity but with a quarter of its risk, realizing a Sharpe ratio of 1.0. Shorting volatility has provided one-third of the covered call's average return even

**Table 1. At-the-Money Overwriting Sample: Return Decomposition (Annualized)**

	At-the-Money Covered Call Strategy	Passive Equity	Short Volatility	Equity Timing
Excess return (simple)	5.9%	3.5%	1.9%	0.5%
Excess return (geometric)	5.3%	3.2%	1.9%	0.4%
Volatility	11.4%	8.5%	1.9%	4.8%
Sharpe ratio (simple)	0.52	0.41	0.98	0.10
Skew	-1.7	-0.8	-1.1	-1.4
Kurtosis	8.7	3.4	5.4	7.4
Risk contribution	100%	67%	7%	26%
Alpha to S&P 500	1.7%	—	1.7%	-0.0%
Beta to S&P 500	0.62	0.52	0.03	0.07
Upside beta	0.46	0.51	-0.02	-0.04
Downside beta	0.86	0.53	0.09	0.25

*Notes:* This table shows summary statistics for the decomposition of an at-the-money covered call strategy mimicking the methodology of the BXM over the period 25 March 1996–31 December 2014. The backtest is long the S&P 500 and short at-the-money front-month S&P 500 call options, held to expiry. Risk contribution is defined as the covariance of the component with the full strategy, divided by the variance of the full strategy. Volatility, skew, kurtosis, alpha, beta, upside beta, and downside beta were computed using 21-day overlapping returns.

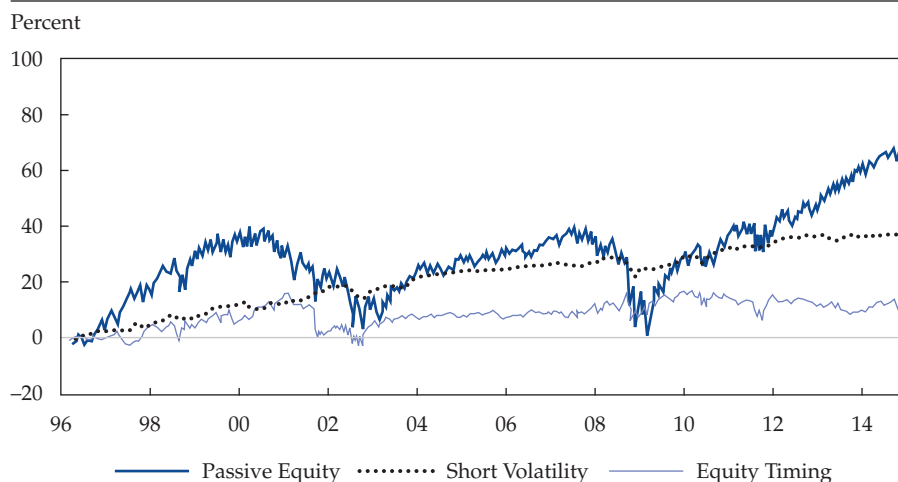
*Sources:* AQR, OptionMetrics, Chicago Board Options Exchange, and Standard & Poor's.

**Table 2. At-the-Money Overwriting Sample: Correlation Matrix**

	At-the-Money Covered Call Strategy	Passive Equity	Short Volatility	Equity Timing
At-the-money covered call strategy	1.00	0.89	0.44	0.62
Passive equity	0.89	1.00	0.26	0.24
Short volatility	0.44	0.26	1.00	0.16
Equity timing	0.62	0.24	0.16	1.00

*Notes:* This table shows correlations for the decomposition of an at-the-money covered call strategy mimicking the methodology of the BXM over the period 25 March 1996–31 December 2014. The backtest is long the S&P 500 and short at-the-money front-month S&P 500 call options, held to expiry. The correlations were computed using 21-day overlapping returns.

*Sources:* AQR, OptionMetrics, Chicago Board Options Exchange, and Standard & Poor's.

**Figure 2. At-the-Money Overwriting: Cumulative Excess Return Decomposition, 25 March 1996–31 December 2014**

*Notes:* This figure plots cumulative returns for the decomposition of an at-the-money covered call strategy mimicking the methodology of the BXM. The backtest is long the S&P 500 and short at-the-money front-month S&P 500 call options, held to expiry. These returns are decomposed into three components: passive S&P 500 equity exposure, dynamic S&P 500 equity timing exposure due to the call option's time-varying delta, and short volatility exposure.

*Sources:* AQR, OptionMetrics, Chicago Board Options Exchange, and Standard & Poor's.

though it is responsible for only less than 10% of its risk. Figelman (2008) reported that over March 1994 through September 2005, the equity and volatility risk premiums each contributed 2.9% to the at-the-money covered call's annual expected return.<sup>6</sup> Our decomposition over March 1996 through December 2014 shows a moderately higher equity risk premium and a lower volatility risk premium.

Although equity timing also realized moderately positive returns over our sample period, the 0.5% annualized return is not statistically significant, given its 4.8% annualized volatility (*t*-statistic of 0.4). More importantly, its alpha to S&P 500 is nearly zero (−0.0%), and it is unclear why this method of equity timing would be a compensated risk premium. The strategy's active exposure can be computed *ex ante*,

and hence, the embedded equity timing exposure could be implemented by dynamically replicating the covered call's equity exposure if so desired, but such a timing strategy has an expected return of zero if markets are efficient. Even under inefficient markets, it remains unclear why such a path-dependent and arbitrary timing strategy would capture the market's inefficiency.<sup>7</sup>

We repeated the exercise for a strategy mimicking the CBOE S&P 500 2% OTM BuyWrite Index. On rebalance dates, the average portfolio delta of this strategy is 0.70. **Table 3** and **Table 4** report full-sample summary statistics and the correlation matrix, respectively, whereas **Figure 3** plots the cumulative returns. Mechanically, the out-of-the-money covered call strategy has higher passive

**Table 3. 2% Out-of-the-Money Overwriting Sample: Return Decomposition (Annualized)**

	2% OTM Covered Call Strategy	Passive Equity	Short Volatility	Equity Timing
Excess return (simple)	7.1%	4.7%	1.8%	0.5%
Excess return (geometric)	6.2%	4.0%	1.9%	0.4%
Volatility	13.3%	11.4%	1.9%	4.0%
Sharpe ratio (simple)	0.53	0.41	0.98	0.13
Skew	-1.2	-0.8	-0.9	-0.8
Kurtosis	5.4	3.3	4.0	4.1
Risk contribution	100%	83%	5%	12%
Alpha to S&P 500	1.9%	—	1.6%	0.3%
Beta to S&P 500	0.76	0.70	0.03	0.03
Upside beta	0.61	0.69	-0.01	-0.08
Downside beta	0.90	0.71	0.07	0.13

*Notes:* This table shows summary statistics for the decomposition of a 2% out-of-the-money covered call strategy mimicking the methodology of the BXY over the period 25 March 1996–31 December 2014. The backtest is long the S&P 500 and short 2% out-of-the-money front-month S&P 500 call options, held to expiry. Risk contribution is defined as the covariance of the component with the full strategy, divided by the variance of the full strategy. Volatility, skew, kurtosis, alpha, beta, upside beta, and downside beta were computed using 21-day overlapping returns.

*Sources:* AQR, OptionMetrics, Chicago Board Options Exchange, and Standard & Poor's.

**Table 4. 2% Out-of-the-Money Overwriting Sample: Correlation Matrix**

	2% OTM Covered Call Strategy	Passive Equity	Short Volatility	Equity Timing
Covered call strategy	1.00	0.94	0.39	0.43
Passive equity	0.94	1.00	0.27	0.13
Short volatility	0.39	0.27	1.00	0.06
Equity timing	0.43	0.13	0.06	1.00

*Notes:* This table shows correlations for the decomposition of a 2% out-of-the-money covered call strategy mimicking the methodology of the BXY over the period 25 March 1996–31 December 2014. The backtest is long the S&P 500 and short 2% out-of-the-money front-month S&P 500 call options, held to expiry. Correlations were computed using 21-day overlapping returns.

*Sources:* AQR, OptionMetrics, Chicago Board Options Exchange, and Standard & Poor's.

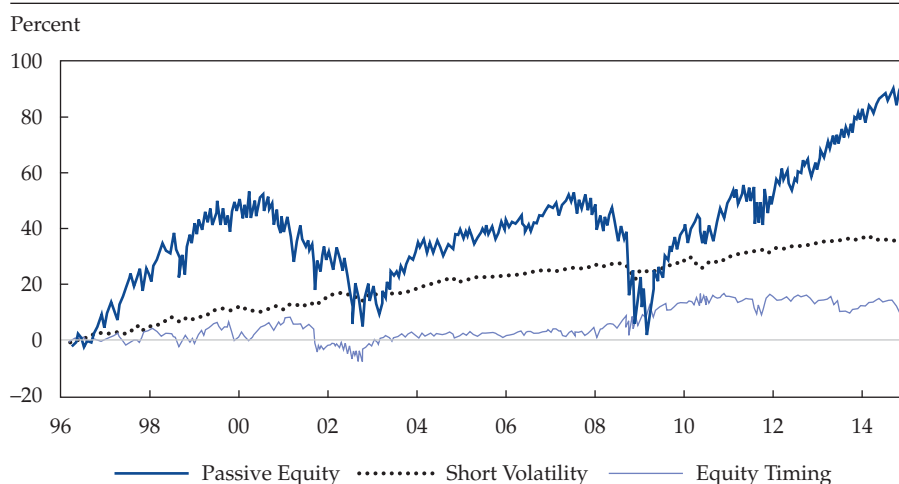
equity exposure and collects a larger equity risk premium than does its at-the-money counterpart. Out-of-the-money options have lower short volatility exposure than do at-the-money options. They have lower convexity as represented by gamma, and they have lower exposure to changes in the options' implied volatilities as represented by vega. In this case, we do not see a significant impact for the risk or return of the short volatility exposure, indicating that the 2% out-of-the-money delta-hedged call option is not materially different from an at-the-money delta-hedged call option.

To check whether these results are robust over time, **Table 5** reports the BXM decomposition's summary statistics over three subperiods of similar

lengths: 1996–2001, 2002–2008, and 2009–2014. In all these periods, the short volatility component realized a higher Sharpe ratio than the passive equity component and was responsible for less than 10% of the covered call strategy's risk. Risk contributions were similar in the three subperiods. Although not reported in this article, a subperiod analysis of the BXY decomposition exhibited similar robustness.

These two examples demonstrate how our performance attribution allows us to determine the effect of portfolio construction on risk exposures and realized returns. For instance, option strike selection influences exposure to passive equity, short volatility, and active equity. Other decisions, such as option maturity selection and the amount of the portfolio that

**Figure 3. 2% Out-of-the-Money Overwriting: Cumulative Return Decomposition, 25 March 1996–31 December 2014**



*Notes:* This figure plots cumulative returns for the decomposition of a 2% out-of-the-money covered call strategy mimicking the methodology of the BXY. The backtest is long the S&P 500 and short 2% out-of-the-money front-month S&P 500 call options, held to expiry. These returns are decomposed into three components: passive S&P 500 equity exposure, dynamic S&P 500 equity timing exposure due to the call option's time-varying delta, and short volatility exposure.

*Sources:* AQR, OptionMetrics, Chicago Board Options Exchange, and Standard & Poor's.

**Table 5. At-the-Money Overwriting Sample: Return Decomposition over Subperiods (Annualized)**

	At-the-Money Covered Call Strategy	Passive Equity	Short Volatility	Equity Timing
<i>1996–2001</i>				
Excess return (simple)	7.4%	3.9%	3.0%	0.5%
Volatility	10.9%	8.7%	2.1%	5.4%
Sharpe ratio (simple)	0.68	0.45	1.49	0.08
Risk contribution	100%	68%	9%	23%
<i>2002–2008</i>				
Excess return (simple)	0.5%	–1.2%	0.8%	0.8%
Volatility	12.3%	8.6%	2.1%	4.5%
Sharpe ratio (simple)	0.04	–0.13	0.40	0.18
Risk contribution	100%	65%	6%	28%
<i>2009–2014</i>				
Excess return (simple)	10.8%	8.6%	2.0%	0.2%
Volatility	10.7%	7.9%	1.4%	4.5%
Sharpe ratio (simple)	1.01	1.09	1.39	0.04
Risk contribution	100%	69%	7%	24%

*Notes:* This table shows summary statistics for the decomposition of an at-the-money covered call strategy mimicking the methodology of the BXM over three subperiods: 25 March 1996–31 December 2001, 1 January 2002–31 December 2008, and 1 January 2009–31 December 2014. The backtest is long the S&P 500 and short at-the-money front-month S&P 500 call options, held to expiry. These returns are decomposed into three components: passive S&P 500 equity exposure, dynamic S&P 500 equity timing exposure due to the call option's time-varying delta, and short volatility exposure. Risk contribution is defined as the covariance of the component with the full strategy divided by the variance of the full strategy. Volatility was computed using 21-day overlapping returns.

*Sources:* AQR, OptionMetrics, Chicago Board Options Exchange, and Standard & Poor's.



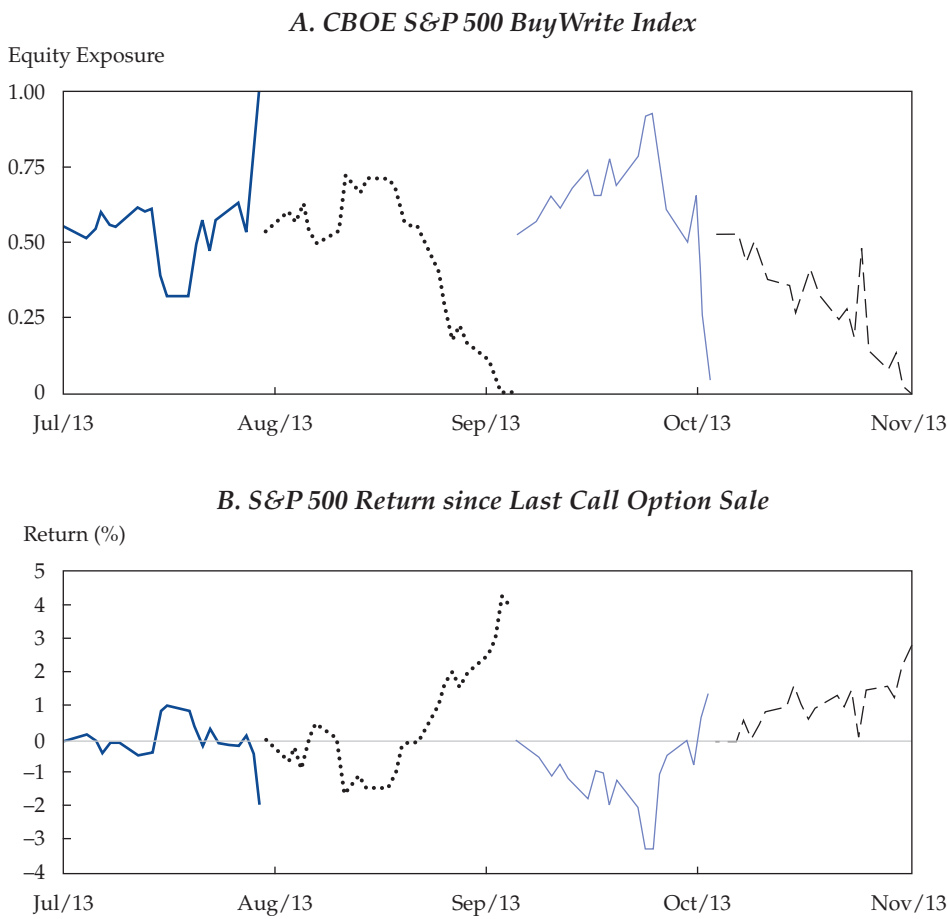
is overwritten, also affect these exposures. Further, delta-hedged option risk-adjusted performance may depend on the option's strike and maturity. Our proposed performance attribution methodology may help portfolio managers evaluate and improve the design of their covered call strategies.

### Covered Calls Bet on Equity Reversals

The active equity exposure identified in our performance attribution is due to option convexity, the option's gamma. An at-the-money call option's delta is approximately 0.5. Hence, an at-the-money covered call, which is long the equity and short the call option, also has a delta of 0.5. This equity exposure changes, however, as soon as the equity's price moves. Gamma measures the change in an option's delta with respect to a change in the underlying security's price.

Figure 4 compares the evolution of the BXM's equity exposure with the S&P 500's return since the date of the last call option sale over four recent expiration cycles. The equity exposure is slightly above 0.5 on option initiation dates, which is when the options have been sold, because the BXM's methodology sells out-of-the-money call options that are nearest to the money and then uses the call premium to lever the covered call position. As the index price increases, the call option's delta increases to reflect the higher probability that it will expire in the money. When the equity price falls, the call option's delta declines to reflect the higher probability that it will expire out of the money. As a result, the covered call's equity exposure is negatively related to the index price. A falling market leads to larger equity exposure, and a rising market leads to smaller but still positive equity exposure. As the call option nears its expiration, the strategy's delta has converged to

**Figure 4. CBOE S&P 500 BuyWrite Index's Equity Exposure over Time vs. S&P 500 Return since Last Call Option Sale**



Notes: Panel A shows the equity exposure from 19 July 2013 to 14 November 2013 for an at-the-money covered call strategy mimicking the methodology of the BXM. The backtest is long the S&P 500 and short at-the-money front-month S&P 500 call options, held to expiry. Panel B shows the percentage change in the level of the S&P 500 since the close of the last monthly option expiration date from 19 July 2013 to 14 November 2013.

Sources: AQR, OptionMetrics, Chicago Board Options Exchange, and Standard & Poor's.

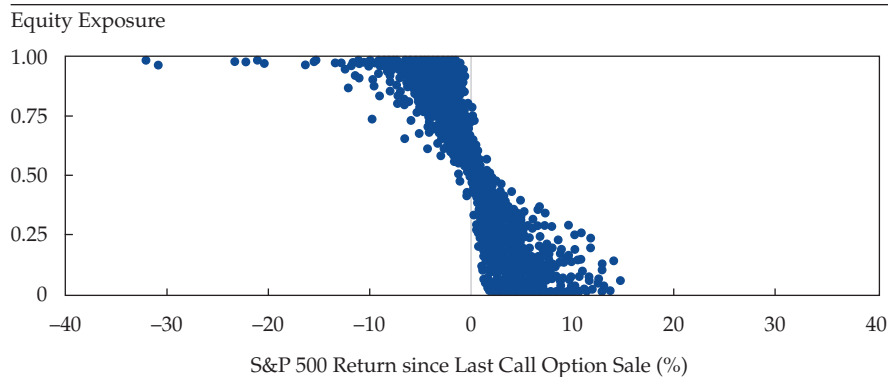
either 0 or 1, depending on whether the index has appreciated or depreciated, respectively.

**Figure 5** shows a scatterplot of the BXM's equity exposure against the S&P 500's return since the date of the last call option sale over the full sample period. As expected, the BXM's equity exposure ranges from 0 to 1, is 0.5 on average, and is negatively related to the S&P 500's return since the prior call option sale. The BXM has active equity exposure that resembles a reversal strategy, and that active exposure can at times be as large as the strategy's passive equity allocation.

The size of the at-the-money covered call's active equity exposure varies over time in a predictable manner. **Figure 6** plots the distribution of the covered

call's equity exposure against the number of days since the call option was sold. Immediately after the call option is sold, the strategy's delta is tightly distributed around 0.5. As time passes, the covered call's delta disperses, and by the time the option expires, the delta has settled on either 0 or 1. The active exposure is smallest immediately after the call option is sold and largest immediately prior to the option's expiration, and the average absolute active exposure is approximately 0.21. The time-varying pattern is further illustrated in **Figure 7**, which plots the distributions of the covered call's equity exposure 0, 6, 12, and 18 business days after the last call option sale.

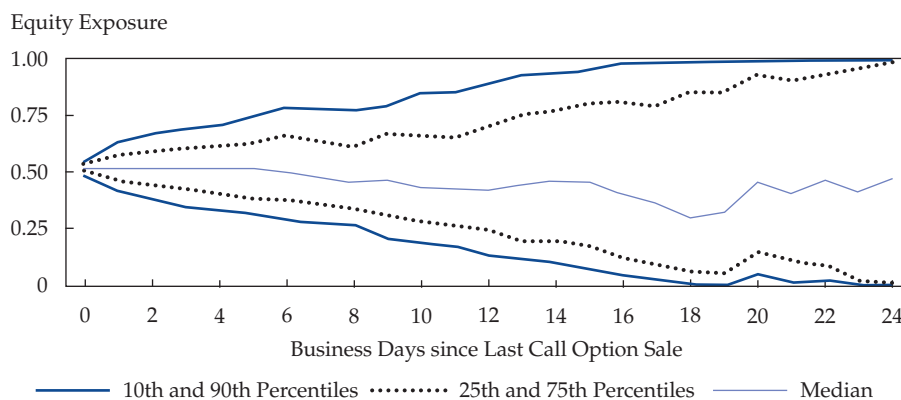
**Figure 5. CBOE S&P 500 BuyWrite Index's Equity Exposure vs. S&P 500 Return, 25 March 1996–31 December 2013**



*Notes:* This figure shows the equity exposure for an at-the-money covered call strategy mimicking the methodology of the BXM plotted against the percentage change in the level of the S&P 500 since the close of the last monthly option expiration date. The backtest is long the S&P 500 and short at-the-money front-month S&P 500 call options, held to expiry.

*Sources:* AQR, OptionMetrics, Chicago Board Options Exchange, and Standard & Poor's.

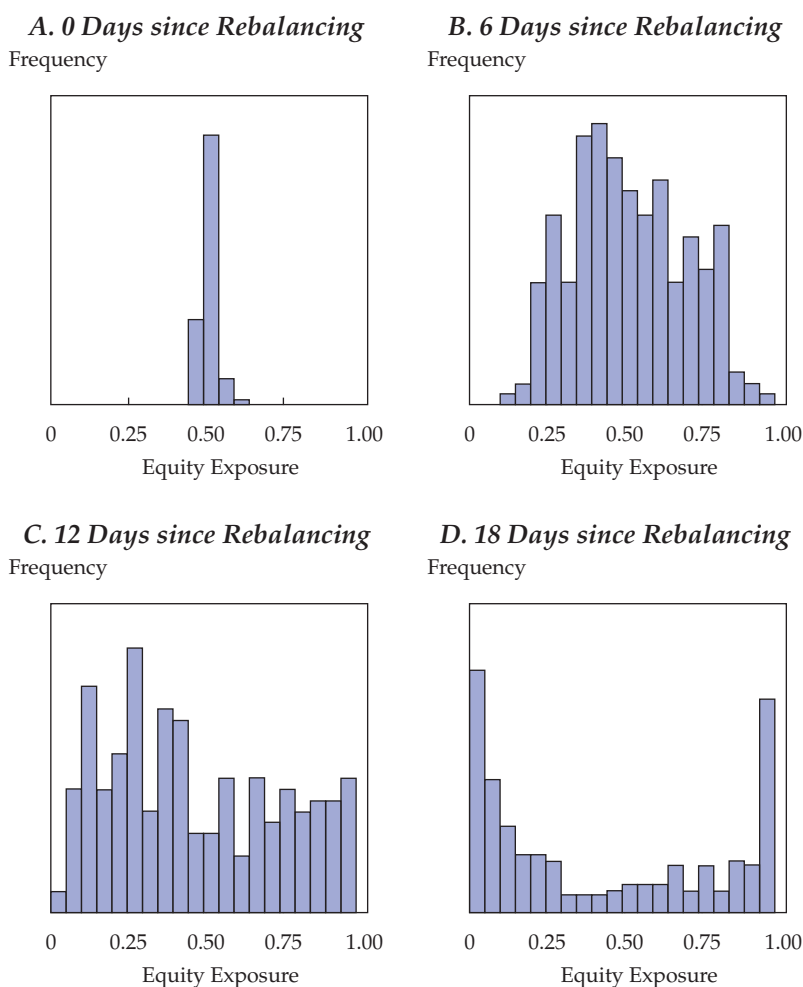
**Figure 6. Range of CBOE S&P 500 BuyWrite Index's Equity Exposure, 25 March 1996–31 December 2013**



*Notes:* This figure plots percentiles of the equity exposure for an at-the-money covered call strategy mimicking the methodology of the BXM, based on the number of business days since the last call option sale (i.e., the last monthly option expiration date). The backtest is long the S&P 500 and short at-the-money front-month S&P 500 call options, held to expiry.

*Sources:* AQR, OptionMetrics, Chicago Board Options Exchange, and Standard & Poor's.

**Figure 7. CBOE S&P 500 BuyWrite Index's Equity Exposure Distribution at Constant Number of Business Days since Last Rebalance, 25 March 1996–31 December 2014**



*Notes:* This figure shows the distributions of the equity exposure for an at-the-money covered call strategy mimicking the methodology of the BXM 0, 6, 12, and 18 business days after the last call option sale (i.e., the last monthly option expiration date). The equity exposure buckets are in intervals of 0.05. The backtest is long the S&P 500 and short at-the-money front-month S&P 500 call options, held to expiry.

*Sources:* AQR, OptionMetrics, Chicago Board Options Exchange, and Standard & Poor's.

## Risk-Managed Covered Calls

Our covered call performance attribution indicates that active equity exposure is a significant source of risk, and our analysis of the relationship between the covered call's equity exposure and the S&P 500's index level shows why. Because the covered call's equity exposure is known *ex ante* and equity exposure is easily hedged with such instruments as futures and exchange-traded funds, we propose a risk-managed covered call strategy that hedges away the undesirable active equity exposure. After doing so, the resulting risk-managed covered call is effectively a long equity and short volatility portfolio,<sup>8</sup> whose risk and return arise from these two exposures.

The proposed strategy is straightforward. We begin with an existing covered call allocation. Each day, we compute its equity exposure according to the Black–Scholes model. We hedge the active equity exposure using S&P 500 futures. For instance, on 30 September 2014, the BXM was short a 2020 strike call option expiring on 17 October 2014. The delta of that call option according to the Black–Scholes model is 0.15. Because the expected delta of the strategy's call options on rebalance dates was 0.5, we hedge our strategy with a short futures position sized at 35% of net asset value. We repeat this exercise each day.

**Table 6** reports performance statistics for the BXM and the BXY and for the two indexes after we used our risk management process.<sup>9</sup> Hedging the

**Table 6. Summary Statistics: Returns (Annualized), 25 March 1996–31 December 2014**

	S&P 500	BXM	Hedged BXM	BXY	Hedged BXY
Excess return (simple)	6.8%	4.9%	5.1%	6.3%	6.5%
Excess return (geometric)	5.2%	4.2%	4.8%	5.4%	5.8%
Volatility	16.4%	11.4%	9.2%	13.3%	12.4%
Sharpe ratio (geometric)	0.32	0.37	0.52	0.41	0.46
Skew	-0.7	-1.6	-1.1	-1.1	-0.9
Kurtosis	3.1	7.6	4.2	5.0	3.7
Beta to S&P 500	1.00	0.62	0.54	0.76	0.75
Upside beta	1.00	0.46	0.49	0.61	0.71
Downside beta	1.00	0.85	0.60	0.89	0.78

*Notes:* This table shows summary statistics for various hedged and unhedged covered call series, as well as the S&P 500. The “BXM” column refers to the actual returns of the CBOE S&P 500 BuyWrite Index. The “BXY” column refers to the actual returns of the CBOE S&P 500 2% OTM BuyWrite Index. To compute the “Hedged” series for the BXM and BXY, we first simulate covered call backtests mimicking the methodologies of the indexes. Each day, we compute the equity exposure of the call option according to the Black–Scholes model. We then hedge the “active equity exposure” using S&P 500 futures, where active equity exposure is defined as the difference between the call’s delta and the expected delta of the selected call options on option rebalance dates (defined as 0.5 for the at-the-money backtest and 0.3 for the 2% out-of-the-money backtest). The “Hedged BXM” column refers to the sum of the actual BXM returns and the time series of index future hedge returns for our simulated BXM backtest. The “Hedged BXY” column refers to the sum of the actual BXY returns and the time series of index future hedge returns for our simulated BXY backtest. Returns are in excess of US three-month LIBOR. Volatility, skew, kurtosis, beta, upside beta, and downside beta were computed using 21-day overlapping returns.

*Sources:* AQR, OptionMetrics, Chicago Board Options Exchange, and Standard & Poor’s.

covered call strategies’ active equity exposure successfully reduced the strategies’ volatilities. Hedging reduced the BXM’s volatility from 11.4% to 9.2%, thereby increasing its Sharpe ratio from 0.37 to 0.52. Similarly, hedging reduced the BXY’s volatility from 13.3% to 12.4% and increased its Sharpe ratio from 0.41 to 0.46.

The BuyWrite indexes have asymmetric betas in part because of their active equity reversal exposure. As the S&P 500 declines (increases) in value, their exposures to the index increase (decline). As a result, both BuyWrite indexes have higher exposure to the S&P 500’s losses than to its gains. For example, the BXM has a downside beta of 0.85 and an upside beta of 0.46. Our proposed risk management process brings these two exposures closer to parity, resulting in a downside beta of 0.60 and an upside beta of 0.49. The remaining asymmetry in beta is due to short volatility exposure.

The hedged covered call will necessarily have higher trading costs than the unhedged covered call. The examples we provide are intended to illustrate how the performance attribution can help identify a risk that may be hedged and that hedging this risk successfully reduces the strategies’ volatilities. Portfolio managers or investors who intend to

hedge the covered call’s equity timing risk can optimize their hedging activity to balance trading costs against equity timing risk if so desired. Once the final portfolio is constructed, our proposed attribution methodology can be used to identify and communicate the drivers of the strategy’s performance.

## Conclusion

Many investors seek to protect their portfolios by purchasing equity index options. As a result, options tend to include a risk premium as a form of compensation to option sellers. Covered calls, which are short options, collect this volatility risk premium in addition to the equity risk premium earned from their long equity exposure. Because of option convexity, covered calls also embed active equity exposure that behaves like a reversal strategy.

Unfortunately, covered calls are rarely considered in terms of their risk exposures. Our article introduces a novel performance attribution methodology that decomposes the strategy’s return into its passive and active equity and short volatility exposures. Not only does the performance attribution of our samples allow covered call investors to better understand the strategy’s characteristics, but it also allows portfolio managers to assess the risk and

return impact of portfolio construction decisions, such as the call option's strike and maturity, so that they may improve their strategies.

As an example, our article proposes a risk-managed covered call to hedge away the uncompensated active equity exposure, which is a significant contributor to the covered call's risk. Our proposed strategy has similar expected returns to the original covered call but has lower risk, lower downside beta, and a higher Sharpe ratio. And although the motivation for covered calls is often confusing and muddled by a number of myths, the motivation for the risk-managed covered call is clear: to earn the equity and volatility risk premiums by constructing a portfolio with long equity and short volatility exposure.

With these motives clearly established, creating custom portfolio solutions for those with increased flexibility can be a straightforward exercise. Those who seek to collect a greater volatility risk premium

than that provided by a traditional covered call can sell more options to increase their short volatility exposure. Those who wish to supplement, rather than replace, their equity exposure with short volatility exposure can sell delta-neutral straddles, rather than a delta-reducing call option. The (risk-managed) at-the-money covered call is but one choice along a continuum of possible allocations to long equity and short volatility for those who seek to earn the equity and volatility risk premiums.

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## Notes

1. Bollerslev, Gibson, and Zhou (2006) defined the volatility risk premium as the spread between an option's implied volatility and the underlying security's realized volatility. Although it is not an investment return per se when defined as such, the volatility risk premium is an intuitive measure of an option's richness. The volatility risk premium has also become industry jargon for the expected excess return earned when selling options. In this article, we apply the terminology *volatility risk premium* to both contexts.
2. A number of papers, such as Whaley (2002), Feldman and Roy (2005), and Hill, Balasubramanian, Gregory, and Tierens (2006), have shown that S&P 500 Index covered calls have had average returns in line with the S&P 500. Kapadia and Szado (2007) reported a similar result for the Russell 2000 Index.
3. By using delta reported by OptionMetrics, we are using the Black-Scholes model to identify delta-hedged returns and equity timing exposure. Alternatively, a stochastic volatility model could be used to generate the option's delta. A different model for delta would necessarily shift return between passive equity, short volatility, and equity timing and provide an alternative performance attribution. According to Bakshi and Kapadia (2003), establishing that the volatility risk premium and the mean discrete delta-hedged gains share the same sign does not require correct specification of the volatility process. If an improved model of an option's delta is used, we expect that short volatility's risk contribution should be lower owing to the increased option-hedging efficacy. For parsimony, our performance attribution relies on Black-Scholes option deltas.
4. If we assume an implied volatility of 18%, then the Black-Scholes deltas of an at-the-money and a 2% out-of-the-money call option with one month to expiration can be calculated as 0.5 and 0.3, respectively, after rounding. On the basis of these calculations, our expected portfolio deltas after rebalancing were 0.5 and 0.7, respectively, for the two backtests.
5. Risk contribution is defined as the covariance of the component with the respective BuyWrite Index divided by the variance of the respective BuyWrite Index.
6. Figelman (2008) decomposed covered call expected returns into three terms: (1) risk-free return plus, (2) equity risk premium minus, and (3) call risk premium. Because a long call option has positive exposure to the stock, in Figelman's decomposition, the call risk premium includes an equity risk premium. Our equity timing plays no role in Figelman's

decomposition because its expected return is zero. We decomposed the covered call's excess return into three economically distinct terms. As a result, the short volatility returns are equity neutral. Because we decomposed actual realized covered call returns, we are able to analyze each component's contribution to the strategy's risk in addition to its contribution to the strategy's average return.

7. Covered calls can be written at different strikes and maturities and at any point in time; one implementation's active exposure might be positive, whereas another's might be negative.
8. Bakshi and Kapadia (2003) documented the existence of a volatility risk premium in their analysis of delta-hedged option returns. They showed that the sign of the volatility risk premium provides the sign of the expected delta-hedged option return, even when volatility follows a stochastic process. Similarly, Figelman (2009) showed that the volatility risk premium is not explained by stock indexes' returns that do not follow a normal distribution.
9. Comparing Table 1 and Table 3 with Table 6, the at-the-money backtest's return of 5.9% was roughly 1.0 percentage point higher than the actual BXM's return of 4.9%, and the 2% OTM backtest's return of 7.1% was roughly 0.8 percentage point higher than the BXY's return of 6.3%. These discrepancies are mostly an artifact of the BXM and BXY calculation methodologies on expiration dates. On these dates, the BXM and BXY are fully invested in the S&P 500 for the interval between the time that the old option expires and a "VWAP (volume-weighted average price) period" during which the new option is sold, roughly two hours later. Because intraday option prices are not available over the full period, our covered call backtests instead calculate the intraday return as the expected portfolio delta multiplied by the S&P 500 return from settlement to close, and a new short call option position is then established at the day's closing price. This discrepancy means that the BXM and BXY have relatively larger exposures to S&P 500 movements from settlement until the VWAP period, an interval that has historically seen strongly negative returns on average. The CBOE (2015) paper "The BXM and PUT Conundrum" also recognized this effect, noting that "the SOQ is often greater than the subsequent VWAP value of the S&P 500. As seen from Equation (1), the ratio of the SOQ to the VWAP drags down the rate of return of the BXM when the BXM call expires in the money, which has occurred 70% of the time since 2004" (p. 3).

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